



# Cobram Estate®

A stylized graphic of an olive branch with three leaves and a single olive fruit, rendered in a light gold color.

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AOA Presentation

October 2025

Andrew Burgess

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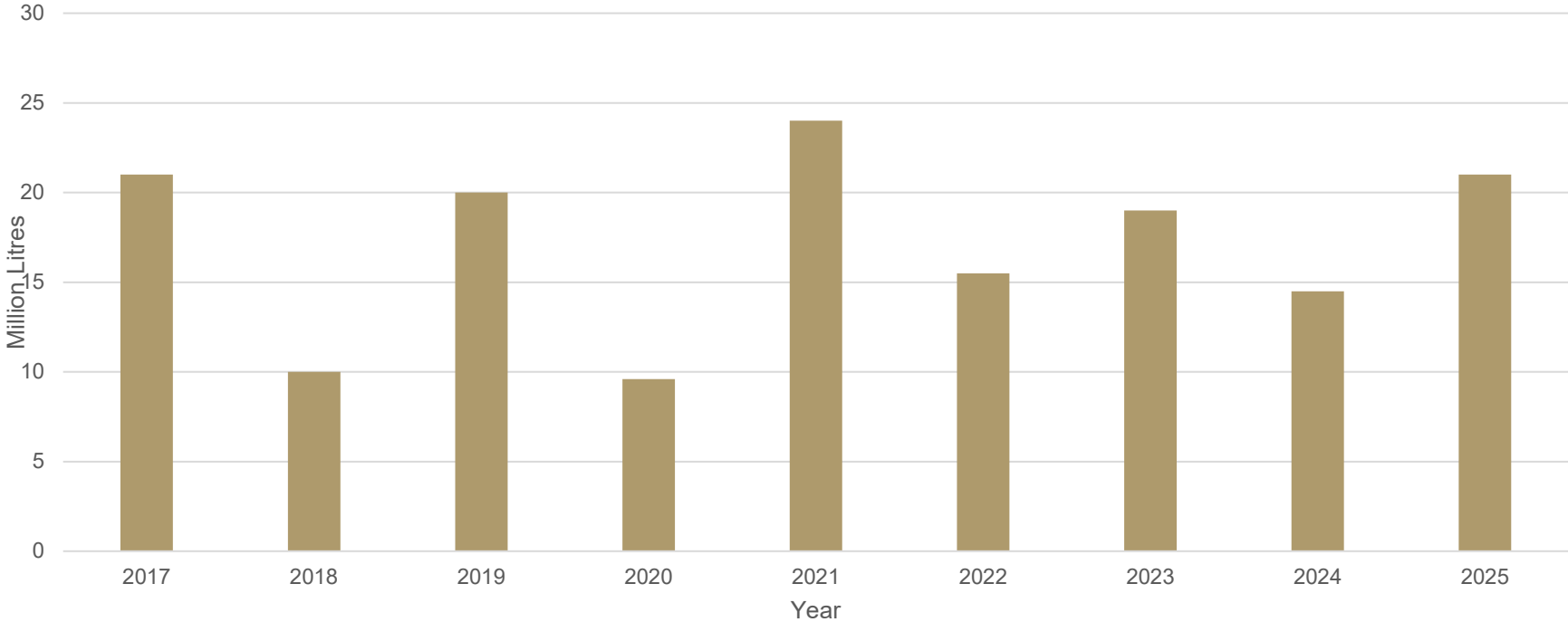




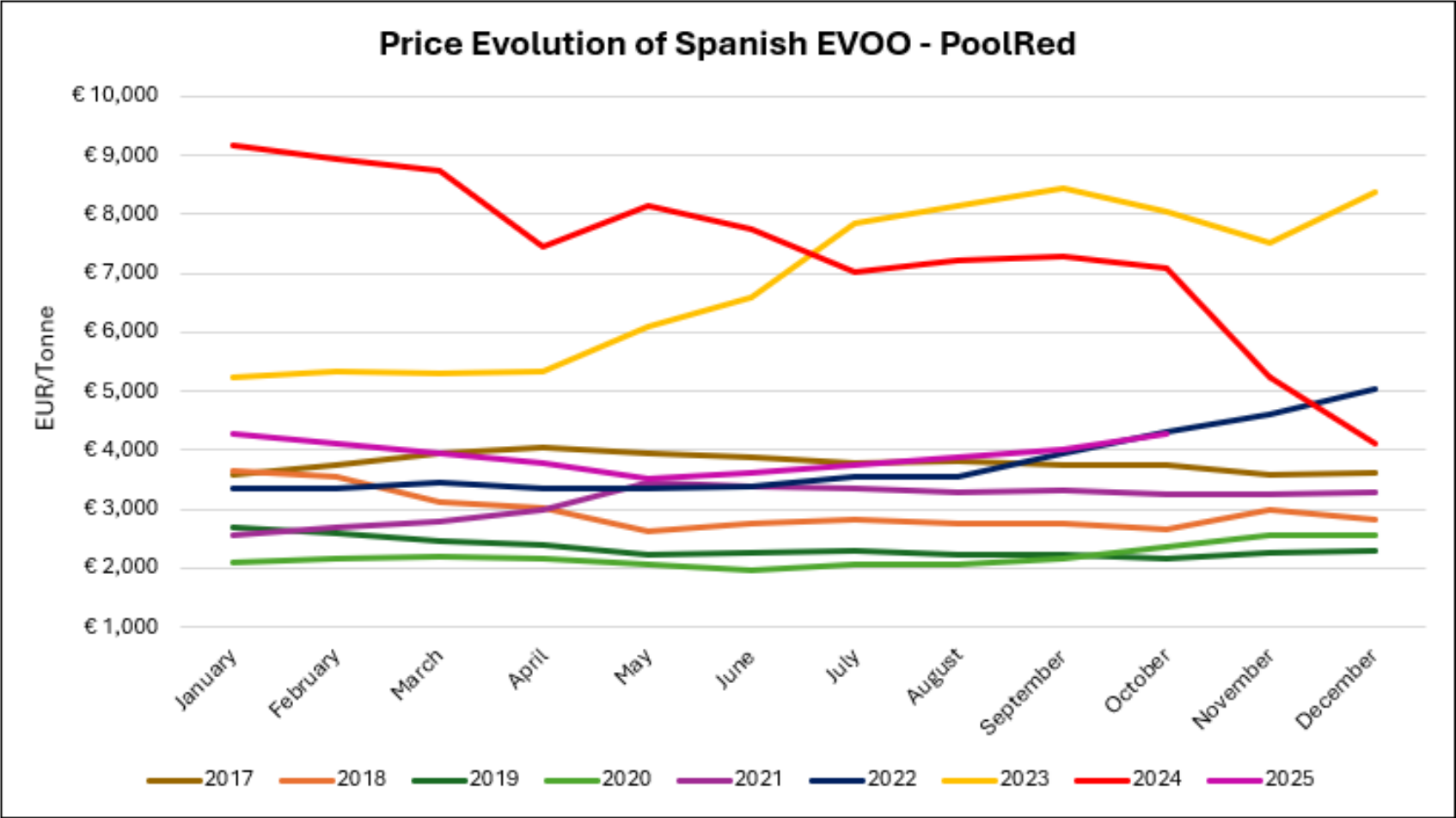
# Australian & European Production

# Estimated Australian Production

| Year | Litres (million) |
|------|------------------|
| 2017 | 21.0             |
| 2018 | 10.0             |
| 2019 | 20.0             |
| 2020 | 9.6              |
| 2021 | 24.0             |
| 2022 | 15.5             |
| 2023 | 19.0             |
| 2024 | 14.5             |
| 2025 | 21.1             |



# Price Evolution of European EVOO



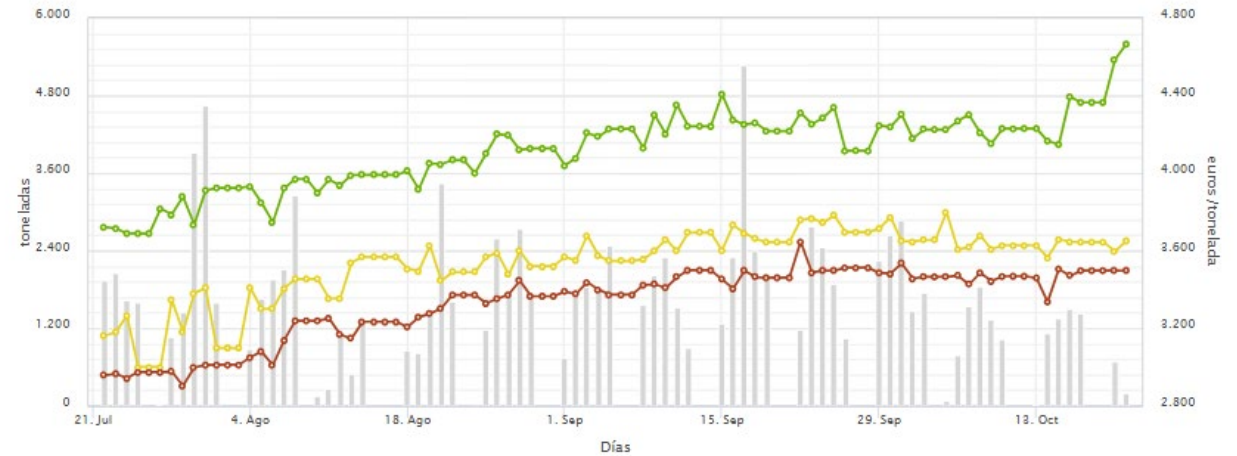


# Spanish Production 2025/26

Updated October 2025



**Lack of rain and high temperatures reduce olive oil production expectations to 1.3 million tons, according to the Spanish Agro-Food Cooperatives.**



Remaining carry over stock of low quality

EVOO price rising while lower grades remain stable

# European Production Evolution (t)

| Country          | 2018/19   | 2019/20   | 2020/21   | 2021/22   | 2022/23   | 2023/24   | 2024/25   | Average 5 Yr | Outlook 25/26                                                                    |
|------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|----------------------------------------------------------------------------------|
| Spain            | 1,789,900 | 1,125,300 | 1,389,000 | 1,491,000 | 663,000   | 854,000   | 1,420,000 | 1,104,460    | Last week Spain lowered predicted crop to 1.3 Mt due to extreme heat and drought |
| Stock at 31/10   | 531,000   | 784,000   | 491,000   | 423,000   | 453,000   | 248,000   | 186,000   | 479,800      |                                                                                  |
| Italy            | 173,600   | 366,000   | 273,000   | 329,000   | 235,000   | 280,000   | 248,000   | 296,600      | Expected recovery, potentially 300,000 t                                         |
| Greece           | 185,000   | 275,000   | 275,000   | 232,000   | 350,000   | 180,000   | 250,000   | 262,400      |                                                                                  |
| Tunisia          | 140,000   | 440,000   | 140,000   | 240,000   | 180,000   | 240,000   | 320,000   | 248,000      | Predicted to reach 200,000                                                       |
| Turkey           | 193,500   | 230,000   | 210,000   | 235,000   | 380,000   | 200,000   | 350,000   | 251,000      | Expected to be around 275,000 tonnes                                             |
| Total Production | 3,417,300 | 3,623,800 | 3,153,000 | 3,462,000 | 2,676,000 | 2,402,000 | 3,169,000 |              | Expected to decline by 10% to 3.02 Mt                                            |





## Retail olive oil market update

Size of the Australian Cooking Oils Market

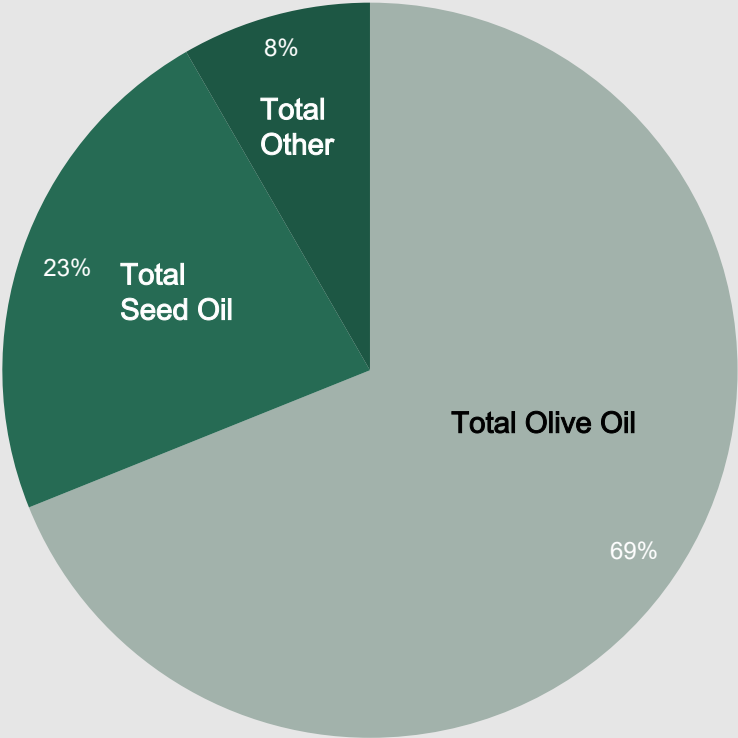
| 2025 | Size of Aus Market                      | MAT To 07/09/25 | % of segment         |
|------|-----------------------------------------|-----------------|----------------------|
|      | Total Cooking Oils                      | \$ 764,873,300  |                      |
|      | Total Olive Oil                         | \$ 531,051,700  | 69.4% of cooking oil |
|      | Total Extra Virgin Olive Oil            | \$ 422,973,300  | 79.6% of olive oil   |
|      | Total Australian Extra Virgin Olive Oil | \$ 196,048,000  | 46.3% of EVOO        |



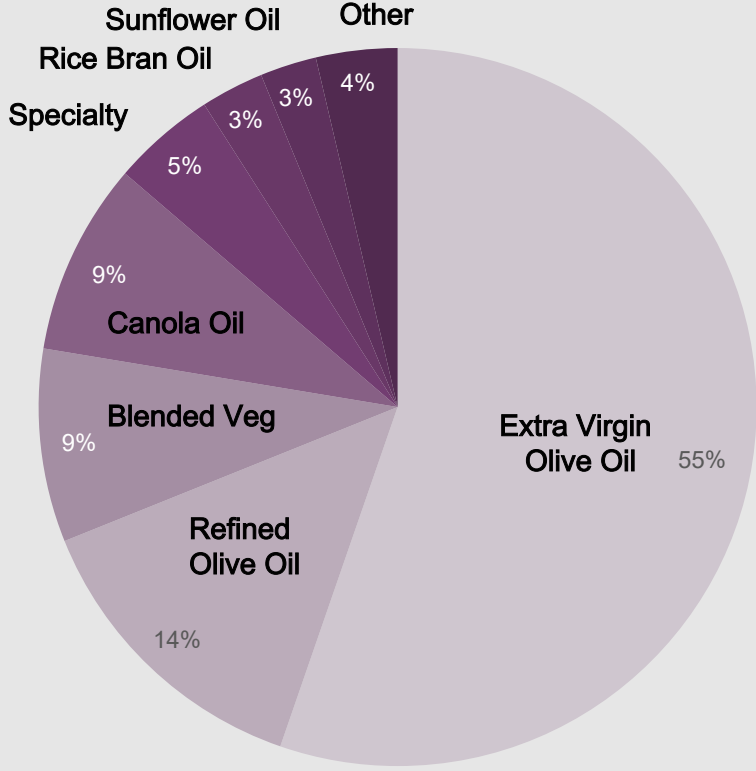
# Cooking Oil Segments:

Olive oil makes up 69% of total cooking oils; EVOO makes up 55%

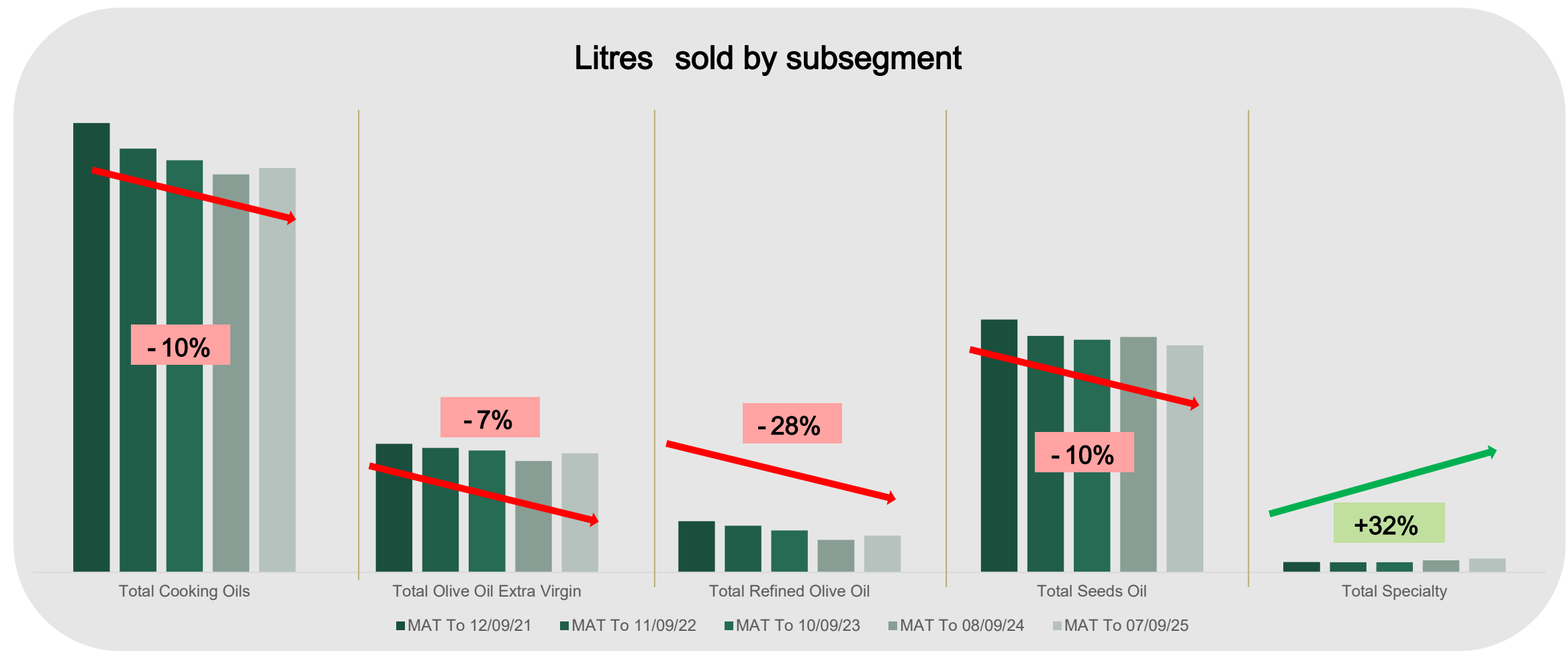
Cooking Oil by Segment (Dollars)



Cooking Oil by Subsegment (Dollars)



# Cooking Oil category is seeing volume decline over the last 5 years



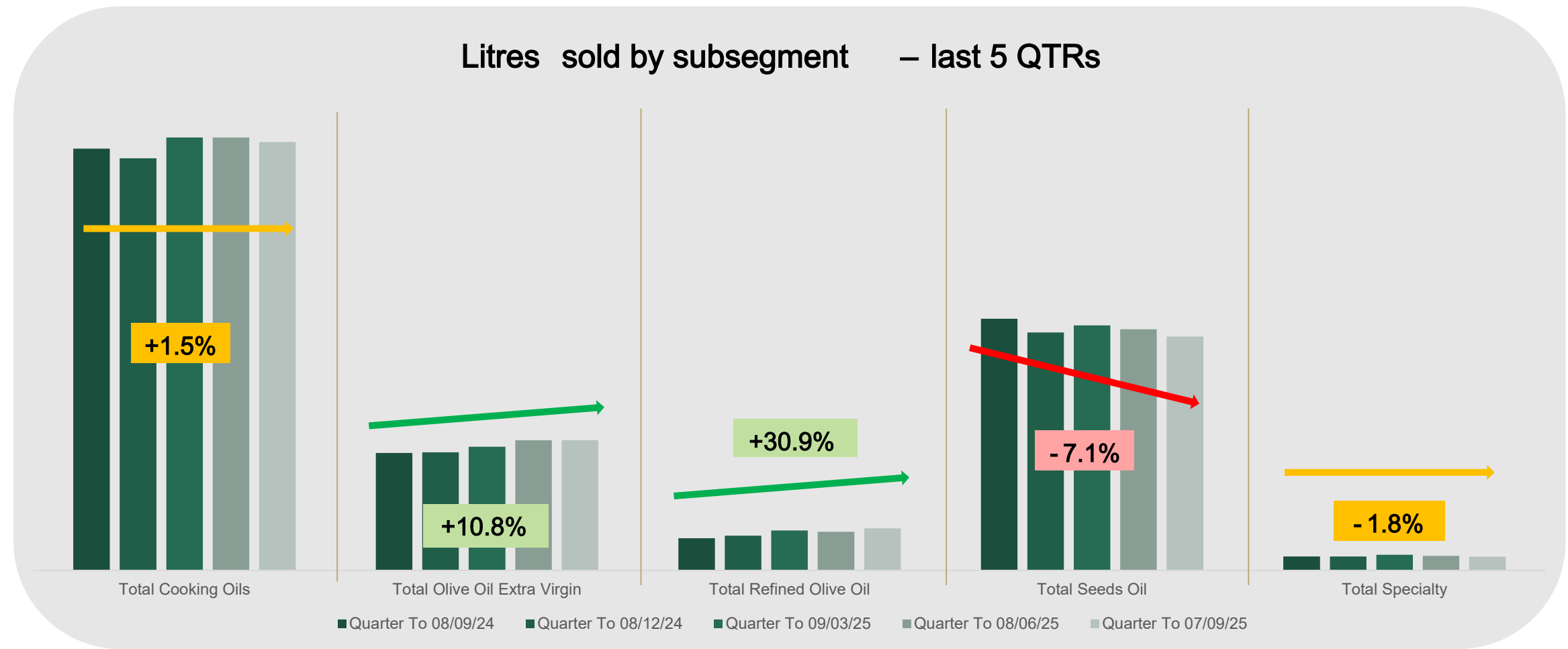


# Olive Oil and Extra Virgin Olive Oil only oil segments in growth over the last year

Volumes at highest levels since COVID highs

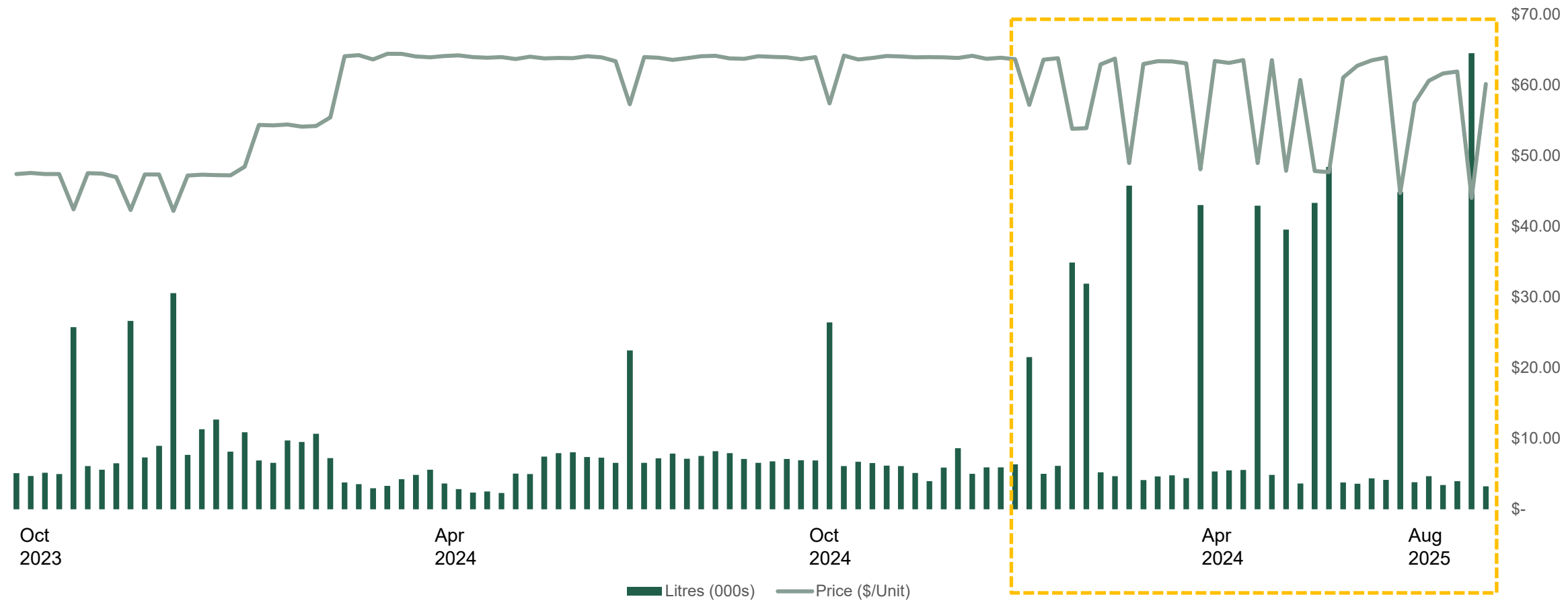


Litres sold by subsegment – last 5 QTRs



# The European oils have an aggressive pricing strategy to drive volume

Moro 4L: Volume and Price – latest 2 years





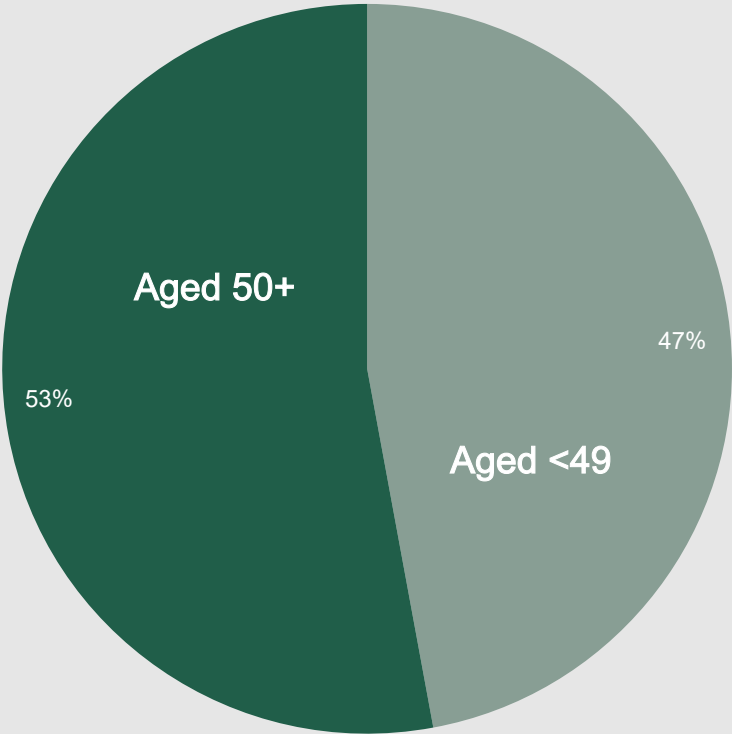
## Olive oil shopper update



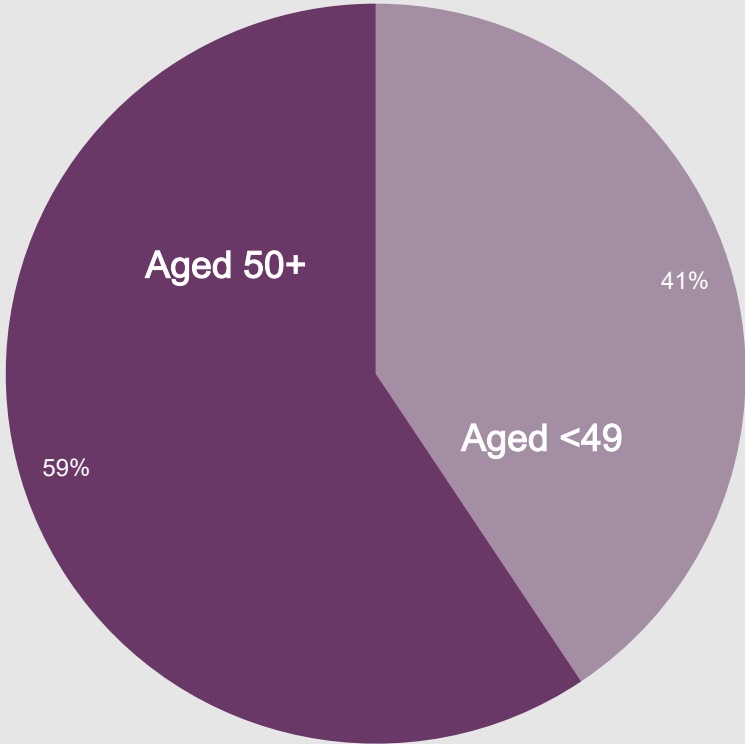
# Age Segmentation:

Extra virgin olive oil attracts an older shopper than the total cooking oils category

Age Segmentation for total cooking oils

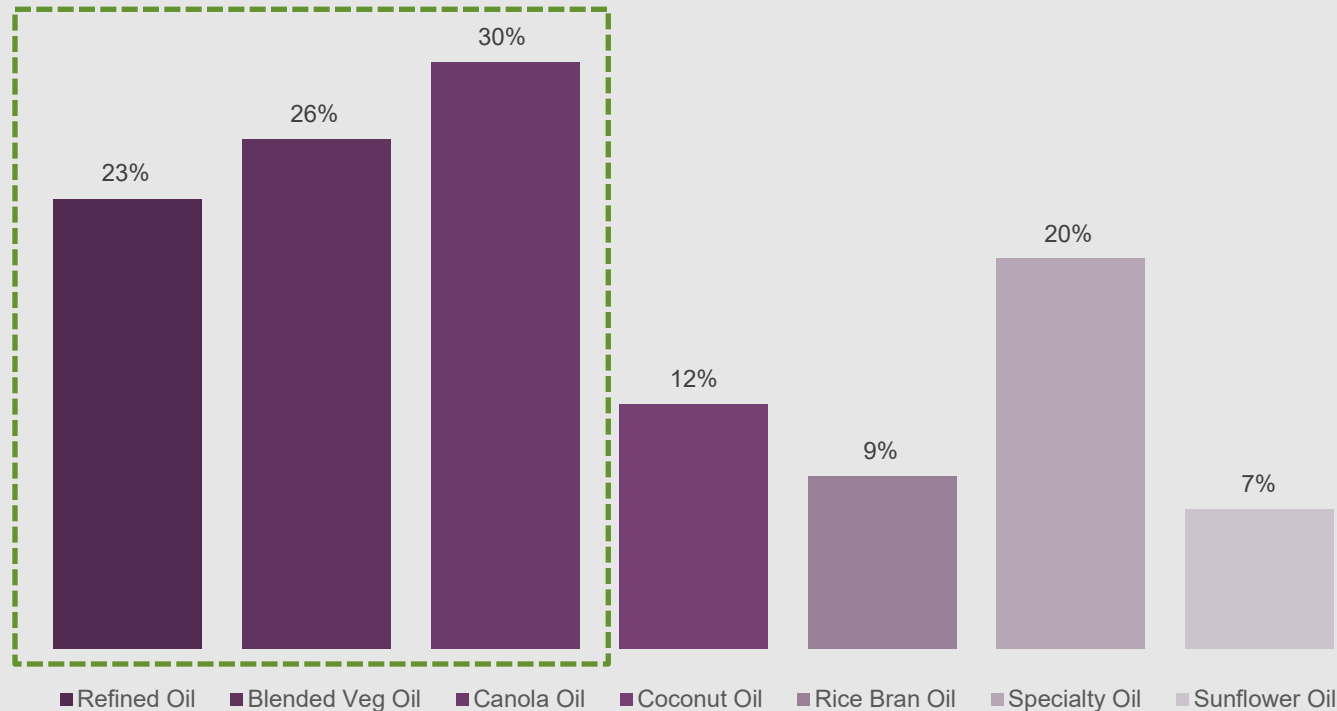


Age Segmentation for total EVOO



# Extra virgin olive oil buyers have a wide selection of cooking oils in their pantry

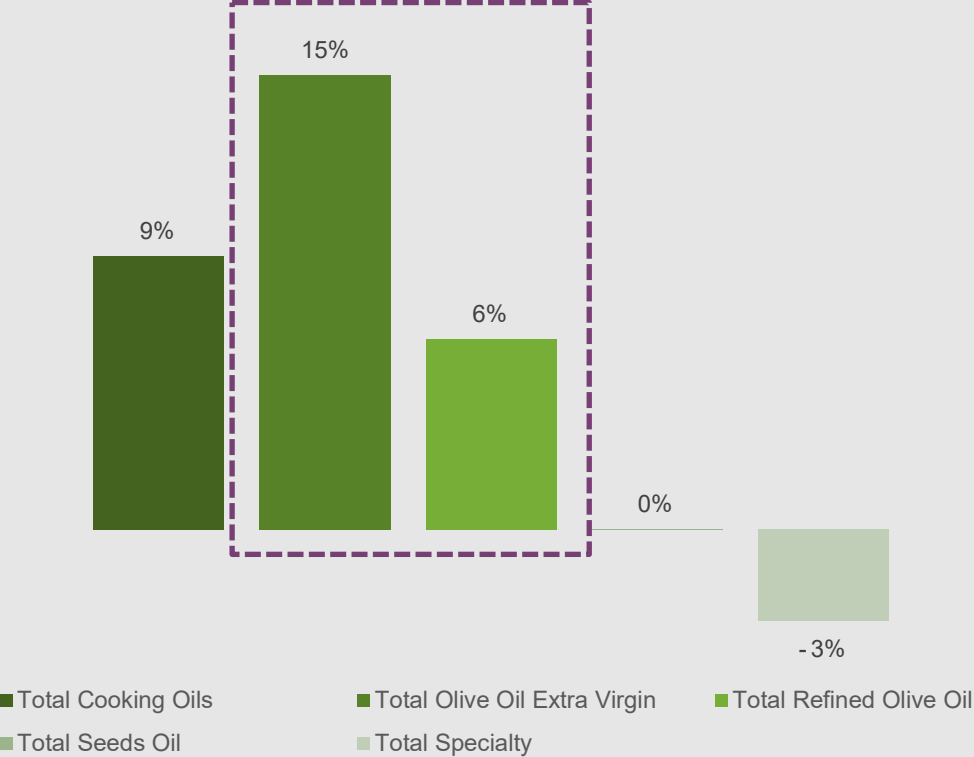
% of EVOO Buyers who buy other oils



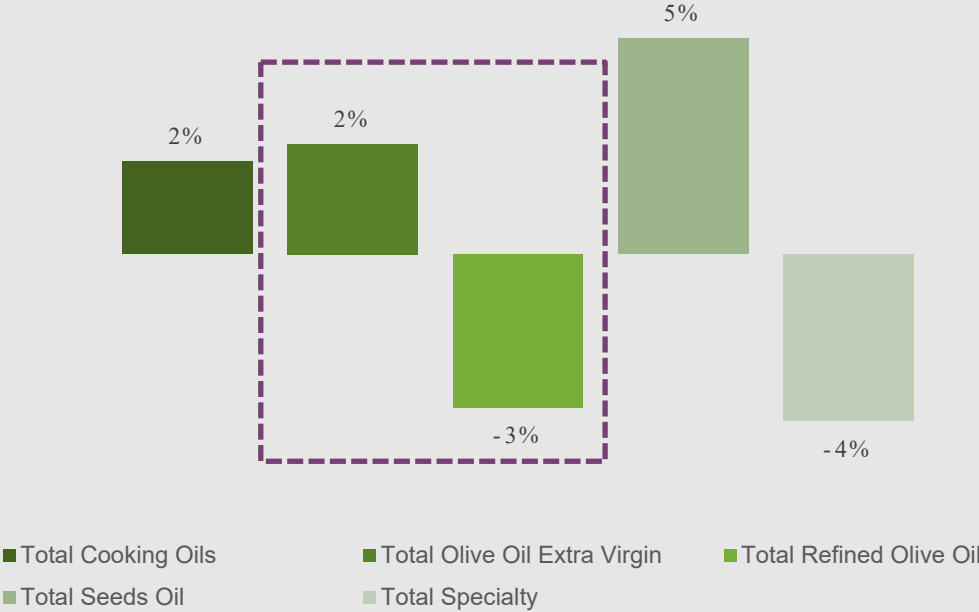
- 30% of EVOO buyers are also buying canola oil
- 26% of EVOO buyers are also buying blended vegetable oil
- 23% of EVOO buyers are also buying refined olive oil
- 20% of EVOO buyers are also buying specialty oils

# Year on year, shoppers are spending more than they are getting on EVOO and olive oil

AWOP per occ. \$ growth vs LY



AWOP per occ. volume growth vs LY







Brand update



# Campaign activity in the category this year

## Australian Olive Oil Association: Get Drizzling





# Campaign activity in the category this year

## Cobram Estate: The Fresher, The Healthier





# New offers:

Brands are expanding their portfolio to meet consumer needs



Moro

- EVOO
- 500mL squeeze bottle
- RRP: \$16



Monini

- EVOO & Organic
- 250mL range
- RRP: \$8
- RRP organic: \$9.50



La Gina

- EVOO & Olive Oil
- 1L range
- RRP: \$26

# Thank you



- ❖ Increased European supply and the significant increase in promotional activity from imported olive oil has created a very competitive retail environment.
- ❖ Underlines the importance and power of a well - established brand, where price is not the only purchase decision
- ❖ Continue to focus on:
  - Quality
  - Health benefits
  - Australian
  - Freshness